

# **Solway Firth Partnership**

# **BUSINESS PLAN**

2010 – 2011

## **Foreword**

The Solway Firth Partnership (SFP) is a voluntary coastal management partnership which aims to facilitate the holistic integrated management of the Firth including both English and Scottish interests. SFP acts as a catalyst in bringing people together to identify issues and actions needed to secure an environmentally sustainable future for the Solway which allows the economy to prosper while respecting the distinctive character, natural features, wildlife and habitats of the Firth.

With the new UK Marine and Coastal Access Act and the Marine (Scotland) Bill in the final stages of its parliamentary passage, these are interesting times for coastal and marine matters. The implementation of a new system of marine planning should enable more efficient use of marine space and resources and promote consistent, evidence-based decision making. New management organisations being established with Marine Scotland set up in April 2009 and the new UK Marine Management Organisation (MMO) to be vested in April 2010.

With these fundamental changes to marine legislation and management, the future role of Local Coastal Partnerships will change. However, the need to support links between English and Scottish partners, interest groups and local communities around the Solway Firth will remain. Much has been made of the 'ecosystem approach' to marine planning; if this is to be realised in the Solway, relationships between planners and managers on both sides must strengthen, not diminish.

This Business Plan has been prepared to outline the key functions of the Partnership and the resources required to enable the Partnership to deliver its objectives. It is up to everyone involved with Solway Firth Partnership in whatever capacity, be it as a Trustee, an Advisory Group member, a funder, interest group or community representative to make this Business Plan a reality. I look forward to working with you to realise this vision.

**Gordon Mann OBE**  
**Chairman**  
**Solway Firth Partnership**

# The Solway Firth Partnership BUSINESS PLAN 2010 – 2011

<b>1. AIM OF THE BUSINESS PLAN</b>	4
<b>2. BACKGROUND</b>	4
2.1 The Solway Firth	4
2.2 The Solway Firth Partnership	4
2.3 The Solway Firth Strategy	5
2.4 Integrated Coastal Zone Management	6
2.5 Recent Key Measurable Achievements of the Partnership	6
<b>3. THE PARTNERSHIP’S AIMS AND KEY TASKS</b>	8
<b>4. DELIVERY</b>	11
4.1 Management framework	11
4.2 Monitoring and Evaluation	12
<b>5. FUNDING</b>	13
5.1 Resources to Date	13
5.2 Future Funding Sources	13
5.3 Future Expenditure	13
5.4 Projected Income and Expenditure	14
<b>APPENDICES</b>	15
1 Review of 2008 - 2010 SFP Business Plan Implementation	15
2 SFP Board of Trustees	17
3 SFP Corporate Members	18
<b>CONTACT</b>	18

## 1. AIM OF THE BUSINESS PLAN

This Business Plan sets out a framework for the activities of the Solway Firth Partnership over the one-year period 2010 – 2011. The Plan only covers one year as it is designed to be an interim plan covering a period of potential change to the delivery model of the Partnership. The Plan details the activities of the Partnership through the identification of Key Tasks and also outlines the current management framework and delivery model through which this will be achieved. A breakdown of funding requirements is also given, along with an indication of where these funds are to be sought.

To put the Business Plan into context, the next section details the background of the Partnership, key achievements to date and the principal benefits to members of the Partnership.

## 2. BACKGROUND

### 2.1 The Solway Firth

The range of landforms and habitats which make up the Solway coastline is outstanding, from the towering cliffs of the Mull of Galloway and St. Bees Head to sand dunes and machair around Luce Bay and Mawbray Bank and the extensive saltmarsh, sand and mudflats of the inner Solway. This unique environment supports nationally and internationally important species of wildlife such as huge flocks of migrating barnacle geese. The Firth carries the highest nature conservation designations in its two European Marine Sites, the inner Solway Firth and Luce Bay and Sands, in addition to numerous other wildlife and habitat designations. Landscape and heritage are of great value with the Firth containing an Area of Outstanding Natural Beauty, three National Scenic Areas and a rich and diverse cultural heritage. It also supports much of the regional economy from fisheries and tourism to shipping and other industries which are situated on the coast. The unique, unspoilt and diverse environment we find today also reflects the life and work of generations of people around the Solway Firth.

### 2.2 The Solway Firth Partnership

The Solway Firth Partnership is an independent Company Limited by Guarantee and acts as a voluntary coastal management mechanism. The Partnership was launched in 1994 as a response to formal support for integrated coastal zone management (ICZM) from the European Union, UK Government and agencies. The need for integrated coastal zone management around the Solway Firth is particularly pressing because the Solway crosses a national boundary which results in a necessary increase in the number of agencies and organisations operating under different legal, cultural and social systems leading to different management practices. The Partnership is open to everyone and works with the Firth's managers, planners, users and local communities to increase sustainable use and management of the Solway Firth, guided by the Vision Statement.

#### **Vision Statement**

“To secure an environmentally sustainable future for the Solway Firth area which allows the economy to prosper while respecting the distinctive character, natural features, wildlife and habitats of the Firth.”

Support for the Solway Firth Partnership is reflected in the large number of individuals, organisations, companies and statutory bodies which have made the effort to be involved through workshops, seminars, conferences and action groups. The Partnership has successfully brought together hundreds of partners. Partners are kept informed through websites, the newsletter,

Tidelines, and the annual Conference amongst other means. Membership is open and available to everyone in the Solway community.

The Solway Firth Partnership forms part of a network of similar projects covering other estuaries and firths in Britain, and these all fall within the overarching national fora of the Scottish Coastal Forum and English Coastal Forum in addition to regional fora such as the North West Coastal Forum.

The Partnership area includes the west coast of the Rhins of Galloway on the Scottish coast to St Bees Head in Cumbria. The landward boundary is not geographically defined and Partnership involvement is dependent upon features and activities which have an integral relationship with the Solway.



## 2.3 The Solway Firth Strategy

In order to provide a framework for the Partnership to pursue integrated coastal zone management, the Partnership developed, through extensive consultation, a Strategy for the management of the marine and coastal resources of the Firth in a more integrated and sustainable manner. The extensive consultation means that the Strategy reflects the considerable input and range of views from the many and varied groups with an interest in the future of the Solway Firth.

Although published in 1998, the Solway Firth Strategy has effectively been updated and supplemented by ongoing consultative work including the Solway Firth Fisheries Initiative Public Consultation in 2004 and the Luce Bay and Sands Special Area of Conservation Public Consultation in 2006. The Solway Firth Partnership annual Conference includes inter-active workshops which provide an opportunity for organisations and individuals to shape the work of the Partnership and open meetings on key topics are held regularly.

The overarching **Guiding Principles** identified in the Strategy still embody the main framework to which the Partnership works:

- **Community Support & Participation** – The importance of establishing active partnerships to ensure understanding and public involvement in developing goals and actions.

- **Wise Use of Natural Resources** – The importance of developing the region’s economy in an environmentally sustainable manner.
- **Maintaining Social & Economic Diversity** – The recognition that a rich and diverse social, cultural and economic environment can be achieved by encouraging activities and development of an appropriate size and scale.
- **Integration** – The recognition that multiple use of the Firth can be achieved by developing goals which are capable of accommodating a range of users and activities.

## 2.4 Integrated Coastal Zone Management

The objective of Integrated Coastal Zone Management (ICZM) is to establish sustainable levels of economic and social activity in our coastal areas while protecting the coastal environment. It brings together all those involved in the development, management and use of the coast within a framework which facilitates the integration of their interests and responsibilities.

Solway Firth Partnership is implementing best practice in coastal management by facilitating ICZM and in doing so is helping to maintain the significant economic resource of the Solway. Given sufficient support and commitment, Solway Firth Partnership can provide long term tangible outcomes for the sustainable use of the coast.

Solway Firth Partnership has already shown that it can use its communication and networking advantage to deliver long-term sustainable management solutions for the Solway Firth. This has included acting as a springboard for establishment of sustainable shellfish management mechanisms, leading the Solway Fish initiative and developing the Luce Bay and Sands Special Area of Conservation Management Scheme.

## 2.5 Recent Key Measurable Achievements of the Partnership

The following lists some of the key achievements of the Partnership which are measurable ICZM outputs for the Solway Firth and which provide key benefits to partners.

### Supporting development of marine planning

- Contributing to development of the UK and Scottish Marine Bills by highlighting the unique cross border situation in the Solway Firth
- Contributing to policy development through responses to consultations and attendance at seminars
- Preparing the report, Across the Waters, identifying marine planning and management issues which need to be addressed in order to realise successful implementation of marine legislation on the Solway Firth.

### Communication and networking

- Successfully raising awareness of coastal issues and keeping thousands of individuals and scores of organisations informed and involved through an annual Conference, seminars, workshops, Tidelines newsletter, regular press events, press releases and several websites.
- Bringing people together and contributing to a greater understanding of cross-boundary differences in legislation, management and coastal zone priorities.

## European Marine Sites

- Development of Luce Bay and Sands Special Area of Conservation Management Scheme through creation and distribution of awareness raising site leaflet, establishment and promotion of website, public consultation, stakeholder liaison and drafting of Management Scheme document.
- Provision of an appropriate cross-border mechanism for review of the inner Solway European Marine Site Management Scheme leading to identification of priority actions to support awareness raising and good site management.

## Water Framework Directive

- Contribution to Solway Area Advisory Group as part of the Water Framework Directive implementation.

## Biodiversity

- Facilitation of co-ordinated action on Solway marine and coastal biodiversity through liaison with key partners on both sides of the Firth.
- Organisation of Seasearch training for members of Newton Stewart Sub Aqua Club to support marine recording in the local area.

## Fisheries

- Establishment of Solway Fish enabling improved engagement with the fisheries industry.
- Development of an Aquaculture Strategy for the Solway through the Solway Fish Aquaculture Working Group
- Establishment of a Recreational Sea Angling Working Group resulting in identification of key environmental and economic issues for the sector and production and distribution of a Dumfries & Galloway Recreational Sea Angling Guide as implementation of one of the priority objectives identified by the Group.
- Supporting development of a sectoral Code of Conduct between the static and mobile fishing sectors in Luce Bay and Wigtown Bay.
- Supporting production of Seafood Sealife booklet to raise understanding of local fishing practice and the marine life on which industry depends.

## Education

- Organisation of, and participation in, an annual World Oceans Week marine education and awareness raising event.
- Annual attendance at Dumfries & Galloway Environment Day with topical interactive marine displays and activities.
- Providing advice and information for schools and special interest groups.
- Distribution of six interactive Solway Marine Resource Chests.

## Marine and Coastal Litter

- Establishment of SALT – Solway Aquatic Litter Task – a project which raises awareness, facilitates co-ordinated action and encourages community and fishing industry involvement with marine and coastal litter in the Solway.
- Co-ordination of local input to the Marine Conservation Society Beachwatch initiative.
- Establishment of the Fishing for Litter scheme at Kirkcudbright.

For a review of 2008 2010 SFP Business Plan Implementation please see Appendix 1.

### 3. THE PARTNERSHIP'S AIMS AND KEY TASKS

The previous sections illustrate the many recent achievements of the Partnership and some of the benefits delivered to partners. Through the implementation of this Plan the Partnership will maintain this level of project delivery and partner benefits and will also build on success to date by tackling new coastal management challenges and engaging new partners.

The Partnership, through its management structure and staff, undertakes to pursue continued improvements to integrated and sustainable coastal zone management for the Solway Firth. To this end, the Partnership has two primary **Aims** which are:

- **To provide, maintain and develop the Partnership.**
- **To facilitate and implement effective Integrated Coastal Zone Management.**

These Aims can be achieved by means of the following **Key Tasks**:

▶ Ongoing tasks
● Indicates the quarter in which this task is to be delivered / completed

**It should be noted that delivery of many of these Key Tasks is dependent upon availability of sufficient resources.**

Key Task	Specific Task	Delivery Target			
		2010 - 2011			
		Q1	Q2	Q3	Q4
<b>1. Maintain and develop the Solway Firth Partnership.</b>	1.1 Apply for funding to support the work of the Partnership.	▶	▶	▶	▶
	1.2 Provide annual funding forecasts to Management Groups.			●	
	1.3 Administer and manage the Partnership's income and expenditure.	▶	▶	▶	▶
	1.4 Undertake business planning beyond 2010 - 2011.	▶	▶	▶	▶
	1.5 Work with Management Groups to develop the Partnership's delivery model as appropriate.	▶	▶	▶	▶
	1.6 Develop the work programme of the Partnership.	▶	▶	▶	▶
	1.7 Maintain contact and dialogue with partners, supporting the networking function of the Partnership including the key cross-border link.	▶	▶	▶	▶
	1.8 Maintain and update the SFP database	▶	▶	▶	▶
<b>2. Raise awareness and understanding of the Solway Firth Partnership and key marine and coastal issues</b>	2.1 Foster relations with local and specialist news organisations and issue regular press releases.	▶	▶	▶	▶
	2.2 Produce and distribute two issues of Tidelines, the Solway Firth Partnership's newsletter, annually.	●		●	
	2.3 Redevelop SFP display material and use with supporting literature at events and key locations.	▶	▶	▶	▶
	2.4 Redevelop the Solway Sea Chests to reflect current curriculum and relaunch				●
	2.5 Attend D & G Environment Day with interactive displays				●
	2.6 Co-ordinate and promote World Oceans' Day events.	●			
	2.7 Maintain and regularly update SFP website.	▶	▶	▶	▶

	2.8 Produce information leaflets on key issues in the Solway Firth.	▶	▶	▶	▶
<b>3. Enhance integrated management.</b>	3.1 Consult with user groups, voluntary groups and the private sector to ensure that all the estuary interests continue to be represented. Where conflicts arise associated with coastal management issues, facilitate meetings/workshops to assist in resolving the conflict.	▶	▶	▶	▶
	3.2 Encourage and assist local organisations and industries in consulting the public on actions that could affect the Solway, such as developments or conservation designations.	▶	▶	▶	▶
	3.3 Hold an annual standing Conference to provide a platform for partners to raise issues of concern leading to discussion and consensus building to resolve issues.			●	
	3.4 Run issue-based Seminars to facilitate networking and integrated management between partners, and develop best practice in management.	▶	▶	▶	▶
<b>4. Support sustainable Solway fisheries</b>	4.1 Ensure local interests are taken into account in establishment of new fishery management structures (IFCA / IFG)	▶	▶	▶	▶
	4.2 Support development of good practice sectoral Code of Conduct	▶	▶	▶	▶
	4.3 Support Recreational Sea Angling and develop actions as appropriate	▶	▶	▶	▶
	4.4 Establish Heritage Fisheries Working Group and commission study.	▶	▶	▶	▶
	4.5 Support marketing of sustainable Solway Seafood through promotional events.	▶	▶	▶	▶
<b>5. Facilitate effective European Marine Site management</b>	5.1 Complete, print, distribute and launch Luce Bay and Sands SAC Management Scheme.	▶	▶	▶	▶
	5.2 Maintain ongoing monitoring and implement actions arising from Luce Bay and Sands SAC Management Scheme	▶	▶	▶	▶
	5.3 Maintain and regularly update Luce Bay and Sands SAC website	▶	▶	▶	▶
	5.4 Implement priority actions which support good management and promotion of Solway Firth European Marine Site	▶	▶	▶	▶
	5.7 Redevelop, maintain and regularly update inner Solway Firth European Marine Site website.	▶	▶	▶	▶

Key Task	Specific Task	Delivery Target			
		2010 - 2011			
		Q1	Q2	Q3	Q4
<b>6. Monitor and protect marine and coastal biodiversity</b>	6.1 Support establishment of Seasearch recording in the Solway.	▶	▶	▶	▶
	6.2 Develop closer links with key marine biodiversity links in Cumbria	▶	▶	▶	▶
	6.3 Maintain and develop engagement with all marine recording schemes and centres including the Marine Conservations Society, Cumbria Wildlife Trust and D & G Environmental Resource Centre.	▶	▶	▶	▶
	6.4 Gap analysis undertaken of coastal and marine biodiversity delivery in the Solway through partnership working with the LCP(s), LBAPs and constituent Local Authorities.	▶	▶	●	
<b>7. Co-ordinate action on marine and coastal litter</b>	7.1 Maintain and develop SALT – Solway Aquatic Litter Task	▶	▶	▶	▶
	7.2 Co-ordinate and support local action on beach cleans and surveys in line with Marine Conservation Society objectives	▶	▶	▶	▶
	7.3 Support and develop Fishing for Litter initiative on the Solway	▶	▶	▶	▶
<b>8. Support action on improving water quality</b>	8.1 Maintain presence on the Solway Area Advisory Group of the Solway Tweed River Basin District, assisting where possible in implementation of the River Basin Management Plan and the Water Framework Directive	▶	▶	▶	▶
	8.2 Maintain link with North West Area RBMP Liaison Panel	▶	▶	▶	▶
	8.3 Maintain links with the D & G Catchment Projects to ensure consistency of approach to issues in the estuarine stretches of all rivers around the Scottish Solway area. Ensure similar consistency for rivers along the English Solway coast	▶	▶	▶	▶
<b>9. Ensure the potential of any new opportunities for the Solway are maximised</b>	9.1 Ensure appropriate actions and mechanisms are in place to secure maximum benefits for the marine environment and local communities from Robin Rigg offshore wind farm development.	▶	▶	▶	▶
	9.2 Monitor development of any potential large scale initiatives including the Solway Energy Gateway proposal and engage as appropriate.	▶	▶	▶	▶
<b>10. Supporting marine planning</b>	10.1 Contribute to Scottish and English marine policy development though submission of responses to consultations and attendance at events.	▶	▶	▶	▶
	10.2 Facilitate implementation of marine planning as required, for example through delivery of consultations with local stakeholders	▶	▶	▶	▶

## 4. DELIVERY

### 4.1 Management Framework

The Partnership is constituted as an independent Scottish Charity Limited by Guarantee and operates to a Memorandum and Articles of Association in compliance with the Companies Acts. The Partnership has an open membership policy, including corporate and individual members, and all are eligible for appointment to the **Board of Trustees** (Appendix 2). The Board meets approximately four times per year and directs the work of the Partnership with particular responsibility for financial matters.

The Partnership is further guided by an **Advisory Group** comprising representatives of **Corporate Members** (Appendix 3) of the Partnership. The Advisory Group meets as required with meetings focused on key issues.

A smaller **Working Group** comprises key funding partners, a sub set of the Advisory Group, and acts as a regular steering group.

The Solway Firth Partnership employs a **Project Manager** and **Project Officer** who provide the secretariat and implement the work programme of Specific Tasks in this Plan. Implementation of this Plan is not feasible without two dedicated members of staff.

Solway Firth Partnership management communicates with the wider Partnership via means including regular updates in Tidelines, websites and the annual Conference. SFP manages a database of around 1500 individuals and organisations around the Solway who have connected with the Partnership through conferences, workshops seminars and the like. The wider Partnership is involved in the implementation of Key Tasks through specific Working Groups.

### 4.2 Monitoring and evaluation

Monitoring and evaluation of progress on the Key Tasks identified in this Plan is carried out through the Partnership management structure. Minutes of all meetings are recorded. A comprehensive review of progress on this Business Plan will be carried out during development of the next in 2011.

## 5. FUNDING

As an independent Charity the Solway Firth Partnership is totally reliant on voluntary contributions from partner organisations – authorities, companies and other funding bodies.

To continue to reap environmental, economic and communicative benefits for the Solway, the Solway Firth Partnership needs continued and new contributions for both core and project work.

### 5.1 Resources to date

In the past, the Solway Firth Partnership has been substantially funded by Corporate Members who are local authorities or government agencies. More recently, the Partnership has also benefited from private sector funding, principally from E-ON UK, specifically for publication and distribution of Tidelines. The Partnership is very grateful to all those who have provided funding support to date.

Solway Firth Partnership has also streamlined its operation to reduce costs and has supplemented core funding with income from project management fees. By shedding external administrative support, the Partnership has succeeded in significantly cutting costs, but this has resulted in a substantially increased workload for partnership staff. Likewise, the need to supplement income by earning project fees has increased demands on staff. However, the measures undertaken have resulted in balanced unrestricted (core) income and expenditure in 2008 / 2009, after a period of sustained loss.

### 5.2 Future Funding Sources

Funds to support delivery of the Key Tasks in this Plan will be sought from the following sources:

#### **Corporate Members**

The Partnership will seek continued financial support for delivery of all Key Tasks from its Corporate Members. Marine Scotland has made a short term funding commitment, effectively replacing funding previously received from SNH.

#### **Private sector**

The Partnership aims to increase its income from the private sector. Not only are funds from the private sector much needed but it is also hoped that by giving financial support companies will become more involved in the Partnership process, thereby strengthening links between industry, agencies and communities and contributing to truly integrated coastal zone management.

#### **National and Local Organisations**

The Partnership will seek continued financial support for delivery of Specific Tasks from local enterprise companies such as Scottish Enterprise Dumfries & Galloway (SEDG) and NWRDA. Continued support for delivery of projects such as World Oceans Week may appropriately be sought from the Crown Estate.

#### **Other funding sources**

The Partnership will also pursue bids for funding from other sources such as the Solway Coast AONB Sustainable Development Fund, National Lottery and the Leader Programme.

All supplementary funding bids made to support Specific Tasks will include a cost for Solway Firth Partnership staff management fees, administrative costs and office overheads associated with meeting those project targets.

### 5.3 Future Expenditure

The Partnership currently employs a full time Project Manager and a part time Project Officer. This staffing level is the absolute minimum for delivery of the Key Tasks outlined in this Plan.

All areas of expenditure will be critically reviewed by the Partnership management and best value options will be sought.

### 5.4 Projected Income and Expenditure

Figures below are based on financial support to date and the best information currently available but there is the likelihood that these figures will alter. Additional funds need to be sought to present a balanced budget and the organisations listed will be amongst the sources investigated.

The Partnership carried forward £37,831 at the end of financial year ending 31<sup>st</sup> March 2009. As a last resort, this sum provides a reserve which could be used to bridge a funding gap. However, our accountants, Armstrong Watson, advise that ideally the company should carry the equivalent of 6 months unrestricted expenditure in order to be able to operate satisfactorily. At the absolute minimum, we are advised that the equivalent of 3 months unrestricted expenditure should be retained as a reserve.

<b>PROJECTED CORE FUNDING INCOME</b>	<b>2010-2011 £</b>
Allerdale Borough Council	
Carlisle City Council	1,000
Copeland Borough Council	
Cumbria County Council	8,267
Dumfries and Galloway Council	6,000
Environment Agency	
E-On Climate & Renewables	6,666
Natural England	10,000
NWRDA	
Nuclear Decommissioning Agency	
Scottish Enterprise	
Scottish Environment Protection Agency	
Scottish Natural Heritage / Marine Scotland	37,250
Project fees	£3,000
<b>TOTAL CORE INCOME</b>	<b>72,183</b>

<b>PROJECTED CORE EXPENDITURE</b>	<b>2010-2011 £</b>
<b>Staff Costs</b>	
Salaries and employment related costs	52,000
Training	500
Travel & Subsistence	2,000
Recruitment	500
<b>Operating Costs</b>	
Rent, heating, lighting	9,000
Contents and employers insurance	250
Electricity	700
Telephone / internet	1,000
Postage	400
Stationery	400
Computers / Software	2,000
Meetings & seminars	600
Legal & accountancy support	4,000
Tidelines	5,000
Conference	3,000
Websites	300
<b>TOTAL CORE EXPENDITURE</b>	<b>81,650</b>

## APPENDICES

### Appendix 1 – Review of 2008 – 2010 SFP Business Plan Implementation

The 2008-2010 Business Plan stated at the head of the task list that: It should be noted that delivery of many of these Key Tasks is dependent upon availability of sufficient resources.

It is also worth noting that additional tasks have been carried out which were not identified in the original plan, for example running the Sustainable Seas consultation event in 2008, organising the SEPA funded Solway Coastal Clean Up in 2009, preparing the Across the Waters case study as part of the campaign to raise awareness of the implications of new marine legislation for the Solway, and contributing to the Solway Energy Gateway project. Therefore the list below is not a complete review of activity but a summary of action against the previous Business Plan.

Key Task	Specific Task	Action
<b>1. Maintain and develop the Solway Firth Partnership.</b>	1.1 Apply for funding to support the work of the Partnership.	✓
	1.2 Provide annual funding forecasts to Management Groups.	✓
	1.3 Administer and manage the Partnership's income and expenditure.	✓
	1.4 Undertake business planning beyond 2008/2010.	✓
	1.5 Work with Management Groups to develop the Partnership's delivery model as appropriate.	✓
	1.6 Develop the work programme of the Partnership.	✓
	1.7 Maintain contact and dialogue with partners, supporting the networking function of the Partnership including the key cross-border link.	✓
	1.8 Maintain and update the SFP database	✓
<b>2. Raise awareness and understanding of the Solway Firth Partnership and key marine and coastal issues</b>	2.1 Foster relations with local and specialist news organisations and issue regular press releases.	✓
	2.2 Produce and distribute three issues of Tidelines, the Solway Firth Partnership's newsletter, annually.	Reduced to two issues p.a. by agreement with partners
	2.3 Redevelop SFP display material and use with supporting literature at events and key locations.	✓
	2.4 Redevelop the Solway Sea Chests to reflect current curriculum and relaunch	Resources not available
	2.5 Attend D & G Environment Day with interactive displays	✓
	2.6 Co-ordinate and promote World Oceans' Day events.	✓
	2.7 Maintain and regularly update SFP website.	✓
	2.8 Produce information leaflets on key issues in the Solway Firth.	✓
<b>3. Enhance integrated management.</b>	3.1 Consult with user groups, voluntary groups and the private sector to ensure that all the estuary interests continue to be represented. Where conflicts arise associated with coastal management issues, facilitate meetings/workshops to assist in resolving the conflict.	✓

	3.2 Encourage and assist local organisations and industries in consulting the public on actions that could affect the Solway, such as developments or conservation designations.	✓
	3.3 Hold an annual standing Conference to provide a platform for partners to raise issues of concern leading to discussion and consensus building to resolve issues.	✓
	3.4 Run issue-based Seminars to facilitate networking and integrated management between partners, and develop best practice in management.	✓
<b>4. Support sustainable Solway fisheries</b>	4.1 Maintain and develop Solway Fish including organising two Forum meetings per year and maintaining Solway Fish website	Superseded by proposals to establish IFCAs and IFGs
	4.2 Implement actions arising from development of the Aquaculture Strategy for the Solway	Resources not available
	4.3 Maintain Recreational Sea Angling Working Group and develop actions as appropriate	✓
	4.4 Establish Heritage Fisheries Working Group and commission study.	Progressed
	4.5 Establish Solway Fish Business and Marketing Group and develop Solway Seafood Marketing Plan along with tangible actions including Sustainable Solway Seafood promotional events.	Resources not available for Marketing Plan Promotional events held and Seafood Sealife booklet produced
<b>5. Facilitate effective European Marine Site management</b>	5.1 Complete, print, distribute and launch Luce Bay and Sands SAC Management Scheme.	Progressed
	5.2 Maintain ongoing monitoring and implement actions arising from Luce Bay and Sands SAC Management Scheme	✓
	5.3 Maintain and regularly update Luce Bay and Sands SAC website	✓
	5.4 Review and update inner Solway Firth European Marine Site Management Scheme	Reviewed – agreement with partners that other actions supporting good site management more appropriate at present
	5.5 Produce summary inner Solway Firth European Marine Site leaflet	Other means of raising awareness identified as being more relevant
	5.6 Maintain ongoing monitoring and implement actions arising from development of revised inner Solway Firth European Marine Site Management Scheme	✓
	5.7 Redevelop, maintain and regularly update inner Solway Firth European Marine Site website.	Progressed
<b>6. Monitor and protect marine and coastal biodiversity</b>	6.1 Facilitate meetings of the D & G Local Biodiversity Action Plan Marine and Coastal Working Group	Agreement to focus resources on marine biodiversity projects
	6.2 Develop closer links with key marine biodiversity links in Cumbria	✓
	6.3 Develop co-ordinated Solway- wide marine research programme.	Seasearch programme developed locally
	6.4 Maintain full engagement with all marine recording schemes and centres including the Marine Conservations Society, Cumbria Wildlife Trust and D & G Environmental Resource Centre.	✓
<b>7. Co-ordinate action on marine and coastal litter</b>	7.1 Maintain and develop SALT – Solway Aquatic Litter Task including organising an annual review and forward planning meeting with all key parties	✓

	7.2 Co-ordinate and support local action on beach cleans and surveys in line with Marine Conservation Society objectives	✓
	7.3 Support and develop Fishing for Litter initiative on the Solway	✓
<b>8. Support action on improving water quality</b>	8.1 Maintain presence on the Solway Area Advisory Group of the Solway Tweed River Basin District, assisting where possible in implementation of the River Basin Management Plan and the Water Framework Directive	✓
	8.2 Maintain link with North West Area RBMP Liaison Panel	Not required
	8.3 Maintain links with the D & G Catchment Projects to ensure consistency of approach to issues in the estuarine stretches of all rivers around the Scottish Solway area. Ensure similar consistency for rivers along the English Solway coast	✓
<b>9. Ensure the potential of any new opportunities for the Solway are maximised</b>	9.1 Ensure appropriate actions and mechanisms are in place to secure maximum benefits for the marine environment and local communities from Robin Rigg offshore wind farm development.	✓
	9.2 Monitor development of any potential large scale initiatives such as INTERREG IVB European Funding Programme.	✓
<b>10. Contribute to policy development</b>	10.1 Contribute to Scottish and English maritime policy development including the UK Marine Bill, Defra Financial Benefit Assessment of Local Coastal Partnerships and the Scottish Marine Biodiversity Implementation Plan.	✓

## Appendix 2 – SFP Board of Trustees

<b>Name</b>	<b>Organisation</b>	<b>Member type</b>
Mr Gordon Mann (Chairman)	Scottish Natural Heritage	Corporate
Cllr James Prince	Copeland Borough Council	Corporate
Cllr Doreen Parsons	Carlisle City Council	Corporate
Cllr Anthony Markley	Cumbria County Council	Corporate
Cllr Keith Little	Cumbria Sea Fisheries Committee	Corporate
Cllr Alistair Geddes	Dumfries & Galloway Council	Corporate
Mr George Caldwell		Ordinary
Mr Andrew Shankland		Ordinary
Mr Charles Edwards	Dumfries Cruising Club	Ordinary
Professor Joseph Hendry		Co-opted

## **Appendix 3 – SFP Corporate Members**

Allerdale Borough Council  
Annan District Salmon Fishery Board  
Associated British Ports  
Carlisle City Council  
Copeland Borough Council  
Countryside Agency  
The Crown Estate  
Cumbria County Council  
Cumbria Sea Fisheries Committee  
Dumfries and Galloway Council  
Environment Agency  
Marine and Fisheries Agency  
Natural England  
Nith District Salmon Fishery Board  
Scottish Environmental Protection Agency  
Scottish Natural Heritage  
Scottish Water

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[www.solwayfish.co.uk](http://www.solwayfish.co.uk)

[www.lucebayandsandssac.org.uk](http://www.lucebayandsandssac.org.uk)

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